



# **Summary of Financial Results**

For the First Half of the Fiscal Year Ending December 31, 2023 (Consolidated)

These financial statements have been prepared in accordance with accounting principles and practices generally accepted in Japan. The following English translation is based on the original Japanese-language document.

July 31, 2023

# POLA ORBIS HOLDINGS INC.

Listing: Tokyo Stock Exchange, Prime Market (Code No.: 4927)

URL: https://www.po-holdings.co.jp/

Representative: Yoshikazu Yokote, Representative Director And President

Contact: Naoki Kume, Director, Finance Tel: +81-3-3563-5517
Filing Date of Quarterly Securities Report: August 10, 2023
Start of Cash Dividend Payment: September 8, 2023

Supplemental Materials Prepared for Quarterly Financial Results: Yes

Conference Presentation for Quarterly Financial Results: Yes(for analysts)

(Amounts less than one million yen have been truncated)

#### 1. Consolidated Performance for the First Half of Fiscal 2023

(January 1, 2023–June 30, 2023)

#### (1) Consolidated Operating Results

(Percentage figures indicate year-on-

year change)

	Net Sales		Net Sales Operating Income		Ordinary Income		Profit Attributable to Owners of Parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY2023 First Half	85,836	9.0	8,966	82.3	11,389	28.3	7,404	(32.1)
FY2022 First Half	78,748	(11.6)	4,917	(45.9)	8,876	(15.3)	10,904	53.9

Note: Comprehensive income: ¥6,470 million (-27.7%) for the first half ended June 30, 2023; ¥8,951 million (36.7%) for the first half ended June 30, 2022

	Net Income Per Share	Diluted Net Income Per Share
	Yen	Yen
FY2023 First Half	33.47	33.43
FY2022 First Half	49.29	49.24

### (2) Consolidated Financial Position

	Total Assets	Total Assets Net Assets E		Net Assets Per Share
	Millions of yen	Millions of yen	%	Yen
FY2023 Second Quarter	206,996	171,053	82.4	770.60
FY2022	205,935	171,459	83.0	772.60

Reference: Equity capital: FY2023 Second Quarter: \(\frac{\pm}{170,486}\) million; FY2022: \(\frac{\pm}{170,924}\) million

#### 2. Dividends

	Annual Cash Dividends Per Share						
	Q1-end	Q1-end Q2-end Q3-end Year-end To					
	Yen	Yen	Yen	Yen	Yen		
FY2022	_	21.00	_	31.00	52.00		
FY2023	_	21.00					
FY2023 (Forecast)				31.00	52.00		

Note: Revisions to the cash dividends forecast announced most recently: none

#### 3. Consolidated Performance Forecast for Fiscal Year Ending December 31, 2023

(January 1, 2023–December 31, 2023)

(Percentage figures indicate year-on-year change)

	Net Sale	S	Operating Income		-		Profit Attributable to Owners of Parent		Net Income Per Share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	180,000	8.2	16,000	27.2	17,500	17.2	11,600	1.3	52.43

Note: Revisions to the consolidated performance forecast announced most recently: yes

#### **Notes to Summary Information**

(1) Changes in significant subsidiaries during the current period

(Changes in specific subsidiaries resulting in changes in the scope of consolidation)

: None

(2) Application of special accounting methods for the preparation of the quarterly consolidated financial statements:

(3) Changes in accounting policies, accounting estimates, and restatement

1) Changes in accounting policies associated with revision of accounting standards
2) Changes other than (3)-1)
3) Changes in accounting estimates
4) Restatements
: Yes
: None

(4) Number of shares issued and outstanding (common stock)

1) Number of shares issued and outstanding at the end of each period (including treasury stock)

At June 30, 2023 229,136,156 shares At December 31, 2022 229,136,156 shares

2) Number of shares of treasury stock at the end of each period

At June 30, 2023 7,897,963 shares At December 31, 2022 7,904,513 shares

3) Average number of shares issued and outstanding in each period Six months ended June 30, 2023 221,235,929 shares Six months ended June 30, 2022 221,229,559 shares

Note: The number of shares of treasury stock at June 30, 2023 includes the Company's shares held by the officer compensation Board Incentive Plan (BIP) trust (235,910 shares). The number of shares of treasury stock deducted in the calculation of average number of shares outstanding during the first half of fiscal 2023 includes the Company's shares held by BIP trust (238,174 shares).

#### **Information Regarding Quarterly Review Procedures**

The quarterly financial results report is exempt from quarterly review by certified public accountants or accounting firms.

#### **Explanation of Appropriate Use of Performance Forecast and Other Special Items**

This report contains projections of performance and other projections based on information currently available and certain assumptions judged to be reasonable. Actual performance may differ materially from these projections resulting from changes in the economic environment and other risks and uncertainties. For performance projections, please refer to "1. Qualitative Information on Consolidated Performance for the First Half of Fiscal 2023 (3) Explanation of Consolidated Performance Forecast and Other Predictive Information" on page 5.

#### Table of Contents

1. Qualitative Information on Consolidated Performance for the First Half of Fiscal 2023	2
(1) Explanation of Consolidated Operating Results	2
(2) Explanation of Consolidated Financial Position	4
(3) Explanation of Consolidated Performance Forecast and Other Predictive Information	5
2. Quarterly Consolidated Financial Statements	6
(1) Consolidated Balance Sheets	6
(2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income	8
(3) Notes to Consolidated Financial Statements	10
(Going concern Assumptions)	10
(Significant Changes in Shareholders' Equity)	10
(Changes in Accounting Policies)	10
(Additional Information)	10
(Segment Information)	11
(Subsequent Events)	12

#### 1. Qualitative Information on Consolidated Performance for the First Half of Fiscal 2023

#### (1) Explanation of Consolidated Operating Results

During the first half of fiscal 2023 (January 1–June 30, 2023), the Japanese economy showed signs of moderate recovery, supported by the normalization of economic and social activities after COVID-19 was moved to Class V under the Infectious Diseases Control Law, and the increase in foreign visitors to Japan. Meanwhile, although the sharp rises in resource and energy prices slowed, there was a continued trend to shift these prices to selling prices, and personal consumption growth remained somewhat lackluster against a backdrop of price hikes that exceeded wage increases.

In the domestic cosmetics market, in addition to an increase in opportunities to go out due to the normalization of economic activities, the weak yen and the recent trend toward higher stock prices also provided a boost to expanding personal consumption. Moreover, there was a return of inbound demand due to an increase in the number of foreign visitors to Japan. Meanwhile, situations such as changes in consumer behavior and the composition of consumption due to the transformation of people's lifestyles, structural changes in sales channels, and soaring advertising costs in the EC market are being observed, and more ingenuity is required to cope with these changes.

In the overseas cosmetics market, while economic and social activities are recovering from the turmoil caused by the COVID-19 pandemic, there are signs of weakness in some regions due to various downward pressures on the economy and consumption, including the chronic high prices and high inflation, financial instability due to interest rate hikes in Europe and the United States, and growing uncertainty about the economy in the United States. In the Chinese market, the lifting of the zero-COVID policy has brought economic activity toward normalization, and although there are signs of recovery, particularly in service consumption as the flow of people increases, the current economic recovery is showing increasing signs of slowdown due to employment uncertainty and other factors.

Within this market environment, the POLA ORBIS Group (the "Group") has worked to achieve the key objectives—"evolving domestic direct sales," "growing overseas businesses profitably," "profit contribution from brands under development," "strengthening operations," and "expanding new brands and domains of 'beauty'." These objectives are in line with the medium-term management plan (from 2021 to 2023) that started in 2021. As a result, the Group achieved the following consolidated operating results for the first half of fiscal 2023.

Consolidated net sales for the first half of fiscal 2023 increased 9.0% year on year to ¥85,836 million, reflecting a recovery from the turmoil caused by the COVID-19 pandemic in Japan and overseas. Operating income increased 82.3% year on year to ¥8,966 million due to an increase in gross profit from higher sales, and ordinary income increased 28.3% year on year to ¥11,389 million due to the impact of a decrease in foreign exchange gains. As a result of the factors noted above and the impact of decrease in income taxes – deferred recorded in the previous year, profit attributable to owners of parent decreased 32.1% year on year to ¥7,404 million.

Operating Results Overview		(Millions of yen)
	Six Months Ended June 30	

	Six Months Ended June 30				
	2022	2022	Year-	Year-on-Year	
	2022	2023	Amount Change	Percent Change (%)	
Net Sales	¥78,748	¥85,836	¥7,088	9.0	
Operating Income	4,917	8,966	4,049	82.3	
Ordinary Income	8,876	11,389	2,513	28.3	
Profit Attributable to Owners of Parent	¥10,904	¥7,404	¥(3,499)	(32.1)	

# Operating Results by Segment Net Sales (Segment Sales to External Customers)

(Millions of yen)

	Six Months Ended June 30				
	2022	2022		on-Year	
	2022	2023	Amount Change	Percent Change (%)	
Beauty Care	¥76,420	¥83,529	¥7,108	9.3	
Real Estate	1,039	1,036	(3)	(0.3)	
Others	1,287	1,270	(17)	(1.4)	
Total	¥78,748	¥85,836	¥7,088	9.0	

Segment Profit (Loss) (Operating Income (Loss))

(Millions of yen)

	Six Months Ended June 30					
	2022	2023	Year-on-Year			
	2022	2025	Amount Change	Percent Change (%)		
Beauty Care	¥5,246	¥8,713	¥3,467	66.1		
Real Estate	316	277	(39)	(12.4)		
Others	71	30	(40)	(56.7)		
Reconciliations of Segment Profit (Note)	(716)	(55)	661			
Total	¥4,917	¥8,966	¥4,049	82.3		

Note: Reconciliations of segment profit refer to elimination of profits arising from inter-company transactions and expenses not allocated to reportable segments. Please see note 2 in "1. Information about Net Sales and Profit (Loss) by Reportable Segment" on page 11 and 12 for the details of reconciliations of segment income during the period.

#### Beauty Care

The Beauty Care segment consists of the flagship brands POLA and ORBIS, the overseas brand Jurlique, and the brands under development THREE, DECENCIA, FIVEISM × THREE and FUJIMI.

POLA is working to further improve the value of its brand and build a medium- to long-term customer base by launching highly functional products mainly in the field of anti-aging and skin-brightening. In the domestic business, we are promoting the integration of online and offline channels (OMO: Online Merges with Offline) to realize a high lifetime-value business that leverages the features and strengths of each channel. In April 2023, we launched a new membership program, POLA Premium Pass, which integrates customer IDs from all sales channels and delivers a common service experience to all customers in Japan. In addition to the resumption of the flow of people due to the normalization of economic activities and the return of foreign visitors to Japan, all domestic businesses in the country recorded year-on-year growth thanks to new products such as B.A MILK FOAM and strong sales of esthetic treatment. In the overseas business, we are continually working to expand customer contact points for establishing a brand presence in China, a top priority market. Although it takes time for demand to recover after COVID-19 is quenched, the overall performance of the overseas business exceeded that of the previous year, with the success of marketing activities centered on the new products. As a result, POLA brand net sales and operating income increased year on year.

ORBIS is proceeding with enhancing its presence through creation of brand differentiation, improvement of customer loyalty, and acquisition of skincare product users, with a focus on the ORBIS U anti-aging skincare series for improving wrinkle and brightening skin, with the aim of regrowing into a highly profitable business. In the domestic business, we are making efforts to further boost the number of customers, which is on a recovery trend, and to maximize customer lifetime value by providing close communication that accompanies customers throughout their lives in our one-stop app, a cornerstone of the brand experience. In the direct selling channel, the number of customers exceeded the previous year due to the acquisition of new customers by expanding the recognition of ORBIS U., the pinnacle of the ORBIS U series, and the favorable reception of the special care line for UV which has been renewed. In addition, the external channels grew significantly year on year, mainly in the EC platform, contributing to the expansion of customer contact points. In the overseas business, we are working to accelerate growth and return to profitability particularly in China, a priority market. ORBIS continued to work on strengthening investments to expand customer contact points and raise brand recognition, and achieved the growth exceeding from last year. As a result of the above, ORBIS brand net sales

and operating income exceeded those of the corresponding period of the previous year.

The Jurlique brand continues to work toward business growth in the travel retail market, particularly in Australia and in China and Asia. Jurlique achieved the result exceeding from last year due to recovery under offline channel in Australia , a priority market, and improvement the value of its brand and strengthen its customer engagement by launching new products in China though being effected by the re-expanding of the number of COVID-19 cases. The brand is also processing reinforcement of its operation as it has started a new management structure especially with the new CEO of Jurlique International Pty Ltd. since June 1, 2023. As a result of the above, Jurlique brand net sales exceeded those of the corresponding period of the previous year. Meanwhile, operating losses expanded due to the impact of higher selling and administrative expenses and other costs.

For brands under development, the THREE brand is carrying out structural reforms targeting profitability in 2024. New products in the core skincare series have led to growth in skincare sales, and the domestic business has outperformed the previous year. Overall net sales for the brands under development were higher year on year. In addition, operating loss improved due to strict cost controls implemented for each brand. Effective March 6, 2023, the Group has decided to exit from two brands, Amplitude and ITRIM, to make a reformation on its brand portfolio on the beauty care segment as a part of enhancement on its profitability.

As a result of the factors noted above, net sales—sales to external customers—were \\$83,529 million, up 9.3% year on year, and operating income was \\$8,713 million, up 66.1% year on year.

#### Real Estate

The Real Estate segment concentrates on the leasing of office buildings in urban areas. Efforts are currently directed at sustaining and improving rental income by creating attractive office environments. Another area of emphasis is the residential properties rental business. This business highlights condominiums perfect for families with young children. During the first half of fiscal 2023, net sales and operating income fell below those of the corresponding period of the previous year mainly due to the impact of the sales of some office buildings in the previous year.

As a result of the above, net sales—sales to external customers—generated by the Real Estate segment totaled \(\xi\)1,036 million, down 0.3% year on year, and operating income was \(\xi\)277 million, down 12.4% year on year.

#### Others

The Others segment is the building maintenance business.

The building maintenance business is mainly engaged in the operation and management of buildings. During the first half of fiscal 2023, both net sales and operating income decreased year on year due to a decline in the number of contracts

As a result of the above, net sales—sales to external customers—generated by the Others segment totaled ¥1,270 million, down 1.4% year on year, and operating income was ¥30 million, down 56.7% year on year.

#### (2) Explanation of Consolidated Financial Position

As of June 30, 2023, total assets stood at \(\frac{4}{2}06,996\) million, up 0.5%, or \(\frac{4}{1},061\) million, from December 31, 2022. Factors related to this change included increases of \(\frac{4}{7},213\) million in investments in securities and \(\frac{4}{2},868\) million in other under current assets associated with an increase in income taxes receivable, as well as decreases of \(\frac{4}{4},485\) million in cash and deposits and \(\frac{4}{4},190\) million in short-term investments in securities.

#### (3) Explanation of Consolidated Performance Forecast and Other Predictive Information

Due to favorable performances on POLA brand and ORBIS brand during the first half of fiscal 2023, the Group has decided to revise its consolidated performance forecast for the fiscal year ending December 31, 2023 which was announced on February 14, 2023 as follows.

	(Millions of yen)						
	Twelve Months Ending December 31						
	Net Sales	et Sales Operating Ordinary Ir		Profit attributable to Owners of Parent	Net Income Per Share(yen)		
Previous Forecast (A)	¥180,000	¥15,100	¥15,100	¥10,000	45.20		
Current Forecast (B)	180,000	16,000	17,500	11,600	52.43		
Amount Change (B-A)	_	900	2,400	1,600	_		
Percent Change (%)	_	6.0	15.9	16.0	_		
(reference) Actual Results for Fiscal 2022	¥166,307	¥12,581	¥14,928	¥11,446	51.74		

(Information for reference)

Cumulative Results for Fiscal 2022

		(Millions of yen)					
	Three Months	Six Months	Nine Months	Full Year			
Net Sales	¥37,662	¥78,748	¥119,654	¥166,307			
Operating Income	1,912	4,917	7,668	12,581			
Ordinary Income	4,140	8,876	12,169	14,928			
Profit Attributable to Owners of Parent	¥7,180	¥10,904	¥13,035	¥11,446			

Quarterly Results for Fiscal 2022

	(Millions of yen)				
	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	
Net Sales	¥37,662	¥41,085	¥40,906	¥46,652	
Operating Income	1,912	3,005	2,751	4,913	
Ordinary Income	4,140	4,736	3,292	2,758	
Profit(loss) Attributable to Owners of Parent	¥7,180	¥3,723	¥2,130	¥(1,588)	

# 2. Quarterly Consolidated Financial Statements

# (1) Consolidated Balance Sheets

	FY2022 December 31, 2022	FY2023 Second Quarter June 30, 2023	
Assets			
Current assets			
Cash and deposits	¥ 63,318	¥ 58,832	
Notes and accounts receivable - trade	17,817	16,181	
Short-term investments in securities	17,993	13,802	
Merchandise and finished goods	11,149	11,813	
Work in process	661	684	
Raw materials and supplies	3,337	3,356	
Other	4,055	6,923	
Allowance for doubtful accounts	(59)	(61)	
Total current assets	118,273	111,531	
Non-current assets			
Property, plant and equipment			
Buildings and structures, net	16,253	16,059	
Land	14,226	14,244	
Other, net	13,966	14,018	
Total property, plant and equipment	44,446	44,321	
Intangible assets			
Right of trademark	797	751	
Software	11,510	12,082	
Other	296	250	
Total intangible assets	12,604	13,085	
Investments and other assets			
Investments in securities	16,154	23,368	
Deferred tax assets	10,606	10,605	
Other	4,021	4,271	
Allowance for doubtful accounts	(172)	(188)	
Total investments and other assets	30,610	38,057	
Total non-current assets	87,661	95,464	
Total assets	¥205,935	¥206,996	

Liabilities		FY2022 December 31, 2022	FY2023 Second Quarter June 30, 2023	
Notes and accounts payable – trade         ¥ 2,745         ¥ 3,294           Current portion of long-term borrowings         12         12           Income taxes payable         1,252         3,510           Contract liabilities         5,437         5,362           Provision for bonuses         1,749         1,210           Other provisions         173         222           Other         14,584         14,360           Total current liabilities         25,954         27,972           Non-current liabilities         59         53           Other provisions         167         160           Net defined benefit liability         1,884         1,446           Asset retirement obligations         3,744         3,624           Other         2,665         2,684           Total non-current liabilities         3,521         7,969           Total liabilities         34,476         35,942           Net assets         Shareholders' equity         10,000         10,000           Capital surplus         81,025         81,025           Retained earnings         82,759         83,298           Treasury stock         (2,860)         (2,839)           Total shareholders' equit	Liabilities		·	
Current portion of long-term borrowings         12         12           Income taxes payable         1,252         3,510           Contract liabilities         5,437         5,626           Provision for bonuses         1,749         1,210           Other provisions         173         222           Other         14,584         14,360           Total current liabilities         25,954         27,972           Non-current borrowings         59         53           Other provisions         167         160           Net defined benefit liability         1,884         1,446           Asset retirement obligations         3,744         3,624           Other         2,665         2,684           Total non-current liabilities         8,521         7,969           Total liabilities         34,476         35,942           Net assets         Shareholders' equity         0         10,000           Capital surplus         81,025         81,025           Retained earnings         82,759         83,298           Treasury stock         (2,860)         (2,839)           Total shareholders' equity         170,924         171,484           Accumulated other comprehensive income<	Current liabilities			
Income taxes payable         1,252         3,510           Contract liabilities         5,437         5,362           Provision for bonuses         1,749         1,210           Other provisions         173         222           Other         14,584         14,360           Total current liabilities         25,954         27,972           Non-current liabilities         59         53           Cher provisions         167         160           Net defined benefit liability         1,884         1,446           Asset retirement obligations         3,744         3,624           Other         2,665         2,684           Total non-current liabilities         3,521         7,969           Total liabilities         3,542         3,542           Net assets         8,521         7,969           Shareholders' equity         10,000         10,000           Capital surplus         81,025         81,025           Retained earnings         82,759         83,298           Treasury stock         (2,860)         (2,839)           Total shareholders' equity         170,924         171,484           Accumulated other comprehensive income         120         223	Notes and accounts payable - trade	¥ 2,745	¥ 3,294	
Contract liabilities         5,437         5,362           Provision for bonuses         1,749         1,210           Other provisions         173         222           Other         14,584         14,360           Total current liabilities         25,954         27,972           Non-current liabilities         59         53           Other provisions         167         160           Net defined benefit liability         1,884         1,446           Asset retirement obligations         3,744         3,624           Other         2,665         2,684           Total non-current liabilities         8,521         7,969           Total liabilities         34,476         35,942           Net assets         Shareholders' equity         10,000         10,000           Capital surplus         81,025         81,025           Retained earnings         82,759         83,298           Treasury stock         (2,860)         (2,839)           Total shareholders' equity         170,024         171,484           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         3(3)         (1,395)           Foreign currency translation adjustments         (	Current portion of long-term borrowings	12	12	
Provision for bonuses         1,749         1,210           Other provisions         173         222           Other         14,584         14,360           Total current liabilities         25,954         27,972           Non-current liabilities         59         53           Other provisions         167         160           Net defined benefit liability         1,884         1,446           Asset retirement obligations         3,744         3,624           Other         2,665         2,684           Total non-current liabilities         8,521         7,969           Total liabilities         34,476         35,942           Net assets         Shareholders' equity         10,000         10,000           Capital surplus         81,025         81,025           Retained earnings         82,759         83,298           Treasury stock         (2,860)         (2,839)           Total shareholders' equity         170,924         171,484           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         120         223           Foreign currency translation adjustments         (303)         (1,395)           Remeasurements of defined benefit plans <td>Income taxes payable</td> <td>1,252</td> <td>3,510</td>	Income taxes payable	1,252	3,510	
Other provisions         173         222           Other         14,584         14,360           Total current liabilities         25,954         27,972           Non-current liabilities         59         53           Cher provisions         167         160           Net defined benefit liability         1,884         1,446           Asset retirement obligations         3,744         3,624           Other         2,665         2,684           Total non-current liabilities         8,521         7,969           Total liabilities         34,476         35,942           Net assets         Shareholders' equity         81,025         81,025           Common stock         10,000         10,000         10,000           Capital surplus         81,025         81,025         81,025           Retained earnings         82,759         83,298         76         76         76           Total shareholders' equity         170,924         171,484         76         76         76         76         76         76         76         76         76         76         76         76         76         76         76         76         76         76         76	Contract liabilities	5,437	5,362	
Other         14,584         14,360           Total current liabilities         25,954         27,972           Non-current liabilities         3         1           Long-term borrowings         59         53           Other provisions         167         160           Net defined benefit liability         1,884         1,446           Asset retirement obligations         3,744         3,624           Other         2,665         2,684           Total non-current liabilities         8,521         7,969           Total liabilities         34,476         35,942           Net assets         Shareholders' equity         10,000         10,000           Capital surplus         81,025         81,025           Retained earnings         82,759         83,298           Treasury stock         (2,860)         (2,839)           Total shareholders' equity         170,924         171,484           Accumulated other comprehensive income         120         223           Foreign currency translation adjustments         (303)         (1,395)           Remeasurements of defined benefit plans         182         174           Total accumulated other comprehensive income         0         (997) <td>Provision for bonuses</td> <td>1,749</td> <td>1,210</td>	Provision for bonuses	1,749	1,210	
Total current liabilities         25,954         27,972           Non-current liabilities         3         167         13           Other provisions         167         160           Net defined benefit liability         1,884         1,446           Asset retirement obligations         3,744         3,624           Other         2,665         2,684           Total non-current liabilities         8,521         7,969           Total liabilities         34,476         35,942           Net assets         8         34,476         35,942           Net assets         10,000         10,000         10,000           Capital surplus         81,025         81,025         81,025           Retained earnings         82,759         83,298         172         171,484           Accumulated earnings         82,759         83,298         170,924         171,484           Accumulated other comprehensive income         170,924         171,484           Accumulated other comprehensive income         120         223           Foreign currency translation adjustments         (303)         (1,395)           Remeasurements of defined benefit plans         182         174           Total accumulated other comp	Other provisions	173	222	
Non-current liabilities         59         53           Long-term borrowings         59         53           Other provisions         167         160           Net defined benefit liability         1,884         1,446           Asset retirement obligations         3,744         3,624           Other         2,665         2,684           Total non-current liabilities         8,521         7,969           Total liabilities         34,476         35,942           Net assets         Shareholders' equity         10,000         10,000           Common stock         10,000         10,000         10,000           Capital surplus         81,025         81,025         81,025           Retained earnings         82,759         83,298         759         83,298           Treasury stock         (2,860)         (2,839)         171,484           Accumulated other comprehensive income         120         223           Valuation difference on available-for-sale securities         120         223           Foreign currency translation adjustments         (303)         (1,395)           Remeasurements of defined benefit plans         182         174           Total accumulated other comprehensive income         (	Other	14,584	14,360	
Long-term borrowings         59         53           Other provisions         167         160           Net defined benefit liability         1,884         1,446           Asset retirement obligations         3,744         3,624           Other         2,665         2,684           Total non-current liabilities         8,521         7,969           Total liabilities         34,476         35,942           Net assets         Shareholders' equity         Common stock         10,000         10,000           Capital surplus         81,025         81,025         81,025           Retained earnings         82,759         83,298           Treasury stock         (2,860)         (2,839)           Total shareholders' equity         170,924         171,484           Accumulated other comprehensive income         120         223           Valuation difference on available-for-sale securities         120         223           Foreign currency translation adjustments         (303)         (1,395)           Remeasurements of defined benefit plans         182         174           Total accumulated other comprehensive income         (0)         (997)           Subscription rights to shares         243         243	Total current liabilities	25,954	27,972	
Other provisions         167         160           Net defined benefit liability         1,884         1,446           Asset retirement obligations         3,744         3,624           Other         2,665         2,684           Total non-current liabilities         8,521         7,969           Total liabilities         34,476         35,942           Net assets         Shareholders' equity         10,000         10,000           Capital surplus         81,025         81,025           Retained earnings         82,759         83,298           Treasury stock         (2,860)         (2,839)           Total shareholders' equity         170,924         171,484           Accumulated other comprehensive income         120         223           Valuation difference on available-for-sale securities         120         223           Foreign currency translation adjustments         (303)         (1,395)           Remeasurements of defined benefit plans         182         174           Total accumulated other comprehensive income         (0)         (997)           Subscription rights to shares         243         243           Non-controlling interests         291         324           Total net assets	Non-current liabilities			
Net defined benefit liability         1,884         1,446           Asset retirement obligations         3,744         3,624           Other         2,665         2,684           Total non-current liabilities         8,521         7,969           Total liabilities         34,476         35,942           Net assets         Shareholders' equity         8,521         10,000           Capital surplus         10,000         10,000           Capital surplus         81,025         81,025           Retained earnings         82,759         83,298           Treasury stock         (2,860)         (2,839)           Total shareholders' equity         170,924         171,484           Accumulated other comprehensive income         120         223           Valuation difference on available-for-sale securities         120         223           Foreign currency translation adjustments         (303)         (1,395)           Remeasurements of defined benefit plans         182         174           Total accumulated other comprehensive income         (0)         (997)           Subscription rights to shares         243         243           Non-controlling interests         291         324           Total net assets	Long-term borrowings	59	53	
Asset retirement obligations         3,744         3,624           Other         2,665         2,684           Total non-current liabilities         8,521         7,969           Total liabilities         34,476         35,942           Net assets         Shareholders' equity         Tommon stock         10,000         10,000           Capital surplus         81,025         81,025         81,025           Retained earnings         82,759         83,298           Treasury stock         (2,860)         (2,839)           Total shareholders' equity         170,924         171,484           Accumulated other comprehensive income         120         223           Valuation difference on available-for-sale securities         303)         (1,395)           Remeasurements of defined benefit plans         182         174           Total accumulated other comprehensive income         (0)         (997)           Subscription rights to shares         243         243           Non-controlling interests         291         324           Total net assets         171,459         171,053	Other provisions	167	160	
Other         2,665         2,684           Total non-current liabilities         8,521         7,969           Total liabilities         34,476         35,942           Net assets         Shareholders' equity           Common stock         10,000         10,000           Capital surplus         81,025         81,025           Retained earnings         82,759         83,298           Treasury stock         (2,860)         (2,839)           Total shareholders' equity         170,924         171,484           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         120         223           Foreign currency translation adjustments         (303)         (1,395)           Remeasurements of defined benefit plans         182         174           Total accumulated other comprehensive income         (0)         (997)           Subscription rights to shares         243         243           Non-controlling interests         291         324           Total net assets         171,459         171,053	Net defined benefit liability	1,884	1,446	
Total non-current liabilities         8,521         7,969           Total liabilities         34,476         35,942           Net assets         Shareholders' equity         Common stock         10,000         10,000           Capital surplus         81,025         81,025           Retained earnings         82,759         83,298           Treasury stock         (2,860)         (2,839)           Total shareholders' equity         170,924         171,484           Accumulated other comprehensive income         120         223           Valuation difference on available-for-sale securities         120         223           Foreign currency translation adjustments         (303)         (1,395)           Remeasurements of defined benefit plans         182         174           Total accumulated other comprehensive income         (0)         (997)           Subscription rights to shares         243         243           Non-controlling interests         291         324           Total net assets         171,459         171,053	Asset retirement obligations	3,744	3,624	
Total liabilities         34,476         35,942           Net assets         Shareholders' equity	Other	2,665	2,684	
Net assets           Shareholders' equity         10,000         10,000           Common stock         10,000         10,000           Capital surplus         81,025         81,025           Retained earnings         82,759         83,298           Treasury stock         (2,860)         (2,839)           Total shareholders' equity         170,924         171,484           Accumulated other comprehensive income         120         223           Valuation difference on available-for-sale securities         (303)         (1,395)           Foreign currency translation adjustments         (303)         (1,395)           Remeasurements of defined benefit plans         182         174           Total accumulated other comprehensive income         (0)         (997)           Subscription rights to shares         243         243           Non-controlling interests         291         324           Total net assets         171,459         171,053	Total non-current liabilities	8,521	7,969	
Shareholders' equity         10,000         10,000           Common stock         10,000         10,000           Capital surplus         81,025         81,025           Retained earnings         82,759         83,298           Treasury stock         (2,860)         (2,839)           Total shareholders' equity         170,924         171,484           Accumulated other comprehensive income         120         223           Valuation difference on available-for-sale securities         (303)         (1,395)           Foreign currency translation adjustments         (303)         (1,395)           Remeasurements of defined benefit plans         182         174           Total accumulated other comprehensive income         (0)         (997)           Subscription rights to shares         243         243           Non-controlling interests         291         324           Total net assets         171,459         171,053	Total liabilities	34,476	35,942	
Common stock       10,000       10,000         Capital surplus       81,025       81,025         Retained earnings       82,759       83,298         Treasury stock       (2,860)       (2,839)         Total shareholders' equity       170,924       171,484         Accumulated other comprehensive income       120       223         Valuation difference on available-for-sale securities       (303)       (1,395)         Foreign currency translation adjustments       (303)       (1,395)         Remeasurements of defined benefit plans       182       174         Total accumulated other comprehensive income       (0)       (997)         Subscription rights to shares       243       243         Non-controlling interests       291       324         Total net assets       171,459       171,053	Net assets			
Capital surplus       81,025       81,025         Retained earnings       82,759       83,298         Treasury stock       (2,860)       (2,839)         Total shareholders' equity       170,924       171,484         Accumulated other comprehensive income       120       223         Valuation difference on available-for-sale securities       (303)       (1,395)         Foreign currency translation adjustments       (303)       (1,395)         Remeasurements of defined benefit plans       182       174         Total accumulated other comprehensive income       (0)       (997)         Subscription rights to shares       243       243         Non-controlling interests       291       324         Total net assets       171,459       171,053	Shareholders' equity			
Retained earnings       82,759       83,298         Treasury stock       (2,860)       (2,839)         Total shareholders' equity       170,924       171,484         Accumulated other comprehensive income       223         Valuation difference on available-for-sale securities       120       223         Foreign currency translation adjustments       (303)       (1,395)         Remeasurements of defined benefit plans       182       174         Total accumulated other comprehensive income       (0)       (997)         Subscription rights to shares       243       243         Non-controlling interests       291       324         Total net assets       171,459       171,053	Common stock	10,000	10,000	
Treasury stock (2,860) (2,839) Total shareholders' equity 170,924 171,484  Accumulated other comprehensive income  Valuation difference on available-for-sale securities 120 223  Foreign currency translation adjustments (303) (1,395)  Remeasurements of defined benefit plans 182 174  Total accumulated other comprehensive income (0) (997)  Subscription rights to shares 243 243  Non-controlling interests 291 324  Total net assets 171,459 171,053	Capital surplus	81,025	81,025	
Total shareholders' equity  Accumulated other comprehensive income  Valuation difference on available-for-sale securities  Foreign currency translation adjustments  Remeasurements of defined benefit plans  Total accumulated other comprehensive income  Subscription rights to shares  Non-controlling interests  Total net assets  170,924  171,484  120  223  120  120  123  124  125  124  125  127  126  127  128  129  129  129  129  129  129  129	Retained earnings	82,759	83,298	
Accumulated other comprehensive income Valuation difference on available-for-sale securities Foreign currency translation adjustments Remeasurements of defined benefit plans Total accumulated other comprehensive income  Subscription rights to shares Non-controlling interests Total net assets  120 223 (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395) (1,395)	Treasury stock	(2,860)	(2,839)	
Valuation difference on available-for-sale securities120223Foreign currency translation adjustments(303)(1,395)Remeasurements of defined benefit plans182174Total accumulated other comprehensive income(0)(997)Subscription rights to shares243243Non-controlling interests291324Total net assets171,459171,053	Total shareholders' equity	170,924	171,484	
available-for-sale securities  Foreign currency translation adjustments  Remeasurements of defined benefit plans  Total accumulated other comprehensive income  Subscription rights to shares  Non-controlling interests  Total net assets  120  223  (303)  (1,395)  182  174  100  (997)  243  243  243  243  244  171,459  171,053	Accumulated other comprehensive income			
Remeasurements of defined benefit plans182174Total accumulated other comprehensive income(0)(997)Subscription rights to shares243243Non-controlling interests291324Total net assets171,459171,053		120	223	
Total accumulated other comprehensive income(0)(997)Subscription rights to shares243243Non-controlling interests291324Total net assets171,459171,053	Foreign currency translation adjustments	(303)	(1,395)	
Subscription rights to shares243243Non-controlling interests291324Total net assets171,459171,053	Remeasurements of defined benefit plans	182	174	
Non-controlling interests         291         324           Total net assets         171,459         171,053	Total accumulated other comprehensive income	(0)	(997)	
Total net assets 171,459 171,053	Subscription rights to shares	243	243	
	Non-controlling interests	291	324	
Total liabilities and net assets  \text{\frac{\pmathbb{Y}205,935}{\pmathbb{Y}206,996}}  \text{\frac{\pmathbb{Y}206,996}{\pmathbb{Y}206,996}}	Total net assets	171,459	171,053	
	Total liabilities and net assets	¥205,935	¥206,996	

# (2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Consolidated Statements of Income

	Six Months Ended June 30		
	FY2022 (January 1, 2022– June 30, 2022)	FY2023 (January 1, 2023– June 30, 2023)	
Net sales	¥78,748	¥85,836	
Cost of sales	14,263	15,177	
Gross profit	64,484	70,659	
Selling, general and administrative expenses			
Sales commission	16,679	17,636	
Promotion expenses	5,584	5,460	
Advertising expenses	5,359	5,926	
Salaries, allowances and bonuses	10,578	10,773	
Provision for bonuses	1,015	1,037	
Other	20,349	20,858	
Total selling, general and administrative expenses	59,567	61,692	
Operating income	4,917	8,966	
Non-operating income		· ·	
Interest income	82	98	
Foreign exchange gains	3,938	2,288	
Other	147	173	
Total non-operating income	4,168	2,560	
Non-operating expenses	,	,	
Interest expense	76	46	
Commission expenses	43	65	
Loss related to COVID-19	47	_	
Other	42	24	
Total non-operating expenses	209	137	
Ordinary income	8,876	11,389	
Extraordinary income		11,00	
Compensation income	_	376	
Total extraordinary income	_	376	
Extraordinary losses		010	
Loss on disposal of non-current assets	144	186	
Impairment loss	221	11	
Loss on valuation of investment securities	73	254	
Loss on liquidation of business	182	589	
Other	0	4	
Total extraordinary losses	621	1,046	
Income before income taxes	8,254	10,720	
Income taxes – current	1,540		
Income taxes – current Income taxes – deferred		3,179	
	(4,229)	95	
Total income taxes	(2,688)	3,275	
Net Income	10,943	7,445	
Profit attributable to non-controlling interests	39	40 V 7 404	
Profit attributable to owners of parent	¥ 10,904	¥ 7,404	

# Consolidated Statements of Comprehensive Income

	Six Months Ended June 30		
	FY2022 (January 1, 2022– June 30, 2022)	FY2023 (January 1, 2023– June 30, 2023)	
Net Income	¥10,943	¥7,445	
Other comprehensive income			
Valuation difference on available-for-sale securities	(66)	103	
Foreign currency translation adjustments	(1,957)	(1,069)	
Remeasurements of defined benefit plans	31	(8)	
Total other comprehensive income	(1,992)	(974)	
Comprehensive income	8,951	6,470	
Comprehensive income attributable to owners of parent	8,885	6,407	
Comprehensive income attributable to non-controlling interests	¥66	¥63	

#### (3) Notes to Consolidated Financial Statements

#### (Going Concern Assumptions)

None

#### (Significant Changes in Shareholders' Equity)

None

#### (Changes in Accounting Policies)

(Implementation Guidance on Accounting Standard for Fair Value Measurement)

The Company has adopted the "Implementation Guidance on Accounting Standard for Fair Value Measurement" (ASBJ Statement No. 31, June 17, 2021) from the beginning of the first quarter period under review. The Company will apply the new accounting policy prescribed by the Implementation Guidance on Accounting Standard for Fair Value Measurement prospectively in accordance with the transitional treatment prescribed in Paragraph 27-2 of the Implementation Guidance on Accounting Standard for Fair Value Measurement. There is no impact on the quarterly consolidated financial statements.

#### (Additional Information)

(Implementation of treatment of Accounting Treatment and Disclosure when Applying the Group Totalization System)

Effective from the first quarter of the current fiscal year, the Company and its domestic consolidated subsidiaries have shifted from a consolidated tax payment system to a group totalization system. In accordance with this change, the accounting treatment and disclosure of income taxes, local taxes, and tax effect accounting are based on the "Treatment of Accounting and Disclosure when Applying the Group Totalization System" (PITF No. 42, August 12, 2021; hereinafter "PITF No. 42").

In accordance with Paragraph 32 (1) of the PITF No. 42, the Company has deemed that there is no impact from the change in accounting policy accompanying the application of the PITF No. 42.

#### (Segment Information)

- I. First Half of Fiscal 2022 (January 1, 2022-June 30, 2022)
- 1. Information about Net Sales and Profit (Loss) by Reportable Segment

(Millions of yen) Reportable Segments Amount Shown on the Others Reconciliations Consolidated Subtotal (Note 2) Financial Beauty Care Real Estate Subtotal (Note 1) Statements (Note 3) Net Sales Sales to External ¥76,420 ¥1,039 ¥77,460 ¥1,287 ¥78,748 ¥78,748 Customers Intersegment Sales 56 239 295 892 1,187 Y(1,187)or Transfers Total 76,476 1,279 77,755 79,936 78,748 2,180 (1,187)Segment Profit ¥5,246 ¥316 ¥5,562 ¥71 ¥5,633 ¥(716) ¥4,917

Notes:

- 1. "Others" comprises business operations that are not categorized as reportable segments and includes the building maintenance business.
- 2. The segment profit reconciliation of \(\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\f{\frac{\pmath}\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathbf{\frac{\pmathr}\frac{\pmathbf{\frac{\pmathbf{\frac{\pmath}\frac{\pmathbf{\frac{\pmathr\frac{\pmathr}\exint}\para{\pmathbf{\frac{\pmathr}\frac{\pmathbf{\frac{\pmathr}\frac{\pmathr\frac{\pmathr\frac{\pmathr}\frac{\pmathr}\frac{\pmathrx}\para\pmathr}\p
- 3. Segment profit is adjusted for operating income reported in the quarterly consolidated statements of income.
- Information about Impairment Loss of Non-current Assets and Goodwill by Reportable Segment (Significant Impairment Loss of Non-current Assets)
   None

(Significant Changes in Goodwill) None

- II. First Half of Fiscal 2023 (January 1, 2023–June 30, 2023)
- 1. Information about Net Sales and Profit (Loss) by Reportable Segment

(Millions of yen)

	Rep	Reportable Segments					Amount Shown
	Beauty Care	Real Estate	Subtotal	Others (Note 1)	Subtotal	Reconciliations (Note 2)	on the Consolidated Financial Statements (Note 3)
Net Sales							
Sales to External Customers	¥83,529	¥1,036	¥84,565	¥1,270	¥85,836	_	¥85,836
Intersegment Sales or Transfers	72	224	296	919	1,215	¥(1,215)	_
Total	83,601	1,260	84,862	2,189	87,051	(1,215)	85,836
Segment Profit	¥8,713	¥277	¥8,991	¥30	¥9,022	¥(55)	¥8,966

Notes: 1. "Others" comprises business operations that are not categorized as reportable segments and includes the building maintenance business.

- 2. The segment profit reconciliation of ¥ (55) million includes intersegment transaction eliminations of ¥4,619 million, and corporate expenses of ¥ (4,674) million not allocated to each segment. Corporate expenses are primarily the Company's administrative expenses not allocated to reportable segments.
- 3. Segment profit is adjusted for operating income reported in the quarterly consolidated statements of income.
- Information about Impairment Loss of Non-current Assets and Goodwill by Reportable Segment (Significant Impairment Loss of Non-current Assets)
   None

(Significant Changes in Goodwill) None

(Subsequent Events)

None