



# **Summary of Financial Results**

For the First Quarter of Fiscal Year Ending December 31, 2024 (Consolidated)

These financial statements have been prepared in accordance with accounting principles and practices generally accepted in Japan. The following English translation is based on the original Japanese-language document.

May 9, 2024

# POLA ORBIS HOLDINGS INC.

Listing: Tokyo Stock Exchange, Prime Market (Code No.: 4927)

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Filing Date of Quarterly Securities Report: May 15, 2024

Start of Cash Dividend Payment:

Supplemental Materials Prepared for Quarterly Financial Results: Yes

Conference Presentation for Quarterly Financial Results: Yes(for analysts)

(Amounts less than one million yen have been truncated)

# 1. Consolidated Performance for the First Three Months of Fiscal 2024

(January 01, 2024–March 31, 2024)

# (1) Consolidated Operating Results

(Percentage figures indicate year-on-year change)

	Net Sales		Operating Income		Ordinary Income		Profit Attributable to Owners of Parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
FY2024 Three Months	40,886	(3.0)	3,357	(26.2)	4,675	(3.2)	3,126	14.0
FY2023 Three Months	42,136	11.9	4,549	137.9	4,832	16.7	2,743	(61.8)

Note: Comprehensive income: ¥2,780 million (1.4%) for the three months ended March 31, 2024; ¥2,741 million (-53.1%) for the three months ended March 31, 2023

	Net Income	Diluted Net Income
	Per Share	Per Share
	Yen	Yen
FY2024 Three Months	14.13	14.12
FY2023 Three Months	12.40	12.39

# (2) Consolidated Financial Position

(2) CONSONANCE I IMMENT I OSITION						
	Total Assets	Net Assets	Equity Ratio	Net Assets Per Share		
	Millions of yen	Millions of yen	%	Yen		
FY2024 First Quarter	200,777	164,349	81.6	740.25		
FY2023	201,207	168,398	83.4	758.49		

Reference: Equity capital: FY2024 First Quarter: \(\frac{1}{4}163,781\) million; FY2023: \(\frac{1}{4}167,806\) million

#### 2. Dividends

	Annual Cash Dividends Per Share						
	Q1-end	Q2-end	Q3-end	Year-end	Total		
	Yen	Yen	Yen	Yen	Yen		
FY2023	_	21.00	_	31.00	52.00		
FY2024	_						
FY2024 (Forecast)		21.00	_	31.00	52.00		

Note: Revisions to the cash dividends forecast announced most recently: none

## 3. Consolidated Performance Forecast for Fiscal Year Ending December 31, 2024

(January 01, 2024–December 31, 2024)

(Percentage figures indicate year-on-year change)

: Yes

	Net Sale	s	Operating Income Ordinary Income		ncome	Profit Attributable to Owners of Parent		Net Income Per Share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	179,000	3.3	17,900	11.3	17,900	(3.1)	11,600	20.0	52.43

Note: Revisions to the consolidated performance forecast announced most recently:none

# **Notes to Summary Information**

(1) Changes in significant subsidiaries during the current period

(Changes in specific subsidiaries resulting in changes in the scope of consolidation)

Newly included: 1 company (POLA ORBIS (Shanghai) Enterprise Management CO., LTD.)

(2) Application of special accounting methods for the preparation of the quarterly consolidated financial: None statements

(3) Changes in accounting policies, accounting estimates, and restatement

1) Changes in accounting policies associated with revision of accounting standards
2) Changes other than (3)-1)
3) Changes in accounting estimates
4) Restatements
: None
: None

(4) Number of shares issued and outstanding (common stock)

1) Number of shares issued and outstanding at the end of each period (including treasury stock)

At March 31, 2024 229,136,156 shares At December 31, 2023 229,136,156 shares

2) Number of shares of treasury stock at the end of each period

At March 31, 2024 7,885,551 shares At December 31, 2023 7,897,963 shares

3) Average number of shares issued and outstanding in each period
Three months ended March 31, 2024 221,241,296 shares

Three months ended March 31, 2023 221,234,231 shares

Note: The number of shares of treasury stock at the end of each period includes the Company's shares held by the officer compensation
Board Incentive Plan (BIP) trust (223,498 shares at March 31, 2024, 235,910 shares at December 31, 2023). The number of shares of
treasury stock deducted in the calculation of average number of shares outstanding during each period includes the Company's shares

#### **Information Regarding Quarterly Review Procedures**

The quarterly financial results report is exempt from quarterly review by certified public accountants or accounting firms.

held by BIP trust (232,807 shares in the three months ended March 31, 2024, 239,872 shares in the three months ended March 31, 2023).

## **Explanation of Appropriate Use of Performance Forecast and Other Special Items**

This report contains projections of performance and other projections based on information currently available and certain assumptions judged to be reasonable. Actual performance may differ materially from these projections resulting from changes in the economic environment and other risks and uncertainties. For performance projections, please refer to "1. Qualitative Information on Consolidated Performance for the First Quarter of Fiscal 2024 (3) Explanation of Consolidated Performance Forecast and Other Predictive Information" on page 5.

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## 1. Qualitative Information on Consolidated Performance for the Three Months of Fiscal 2024

#### (1) Explanation of Consolidated Operating Results

During the three months of fiscal 2024 (January 1–March 31, 2024), despite recent stagnation, the Japanese economy showed a moderate recovery thanks to the normalization of economic and social activities and improvements in the employment and income environment. Meanwhile, with price increases continuing to outpace wage increases, personal consumption improvements were at a standstill.

In the domestic cosmetics market, personal consumption has improved thanks to the moderate economic recovery. Moreover, inbound demand is on the rise thanks to an increase in foreign visitors to Japan driven by the weak yen and the Chinese New Year holiday season. In the overseas cosmetics market, although there are signs of weakness in some regions, business confidence is generally on a recovering trend. In the Chinese market, the recovery of the economy is experiencing stagnation due to the sluggish real estate market, concerns of deflation, and other factors.

Within this market environment, as part of its medium-term management plan (from 2024 to 2026) that started in 2024, the POLA ORBIS Group (the "Group") implemented four business growth strategies, namely, "strengthen the customer base in the domestic business to achieve sustainable growth and improve profitability," "further grow the overseas business and establish business bases in new markets," "achieve profitability through growth in brands under development, contributing to sustainable earnings," and "enhance the brand portfolio and expand business domains." At the same time, in effort to sustainably strengthen the management foundations that will support these strategies, the Group has worked to "strengthen R&D capabilities for new value creation" and "strengthen sustainability combining the resolution of social issues with uniqueness."

As a result, the Group's consolidated operating results for the three months of fiscal 2024 were as follows.

Consolidated net sales for the three months of fiscal 2024 fell 3.0% year on year to \(\frac{\text{\$\frac{4}}}{40,886}\) million, due mainly to a decrease in sales of the flagship POLA brand. Operating income decreased 26.2% year on year to \(\frac{\text{\$\frac{4}}}{3.357}\) million due to a decrease in gross profit from lower net sales, and ordinary income decreased 3.2% year on year to \(\frac{\text{\$\frac{4}}}{4.675}\) million due to foreign exchange gains caused by continued depreciation of the yen. As a result of the factors noted above and the impact of the extraordinary losses recorded in the previous year, profit attributable to owners of parent increased 14.0% year on year to \(\frac{\text{\$\frac{4}}}{3.126}\) million.

## Operating Results Overview

	Three Months Ended March 31			
	2023	2024	Year-on-Year	
	2023	2024	Amount Change	Percent Change (%)
Net Sales	¥42,136	¥40,886	¥(1,249)	(3.0)
Operating Income	4,549	3,357	(1,191)	(26.2)
Ordinary Income	4,832	4,675	(156)	(3.2)
Profit Attributable to Owners of Parent	¥2,743	¥3,126	¥383	14.0

# Operating Results by Segment Net Sales (Segment Sales to External Customers)

(Millions of yen)

	Three Months Ended March 31			
	2023	2024	Year-on-Year	
	2023	2024	Amount Change	Percent Change (%)
Beauty Care	¥40,950	¥39,552	¥(1,398)	(3.4)
Real Estate	518	499	(18)	(3.7)
Others	666	834	168	25.2
Total	¥42,136	¥40,886	¥(1,249)	(3.0)

Segment Profit (Loss) (Operating Income (Loss))

(Millions of yen)

	Three Months Ended March 31				
	2022	2024	Year-on-Year		
	2023	2023 2024	Amount Change	Percent Change (%)	
Beauty Care	¥4,359	¥3,575	¥(784)	(18.0)	
Real Estate	161	52	(109)	(67.4)	
Others	2	51	49	_	
Reconciliations of Segment Profit (Note)	26	(322)	(348)		
Total	¥4,549	¥3,357	¥(1,191)	(26.2)	

Note: Reconciliations of segment profit refer to elimination of profits arising from inter-company transactions and expenses not allocated to reportable segments. Please see note 2 in "1. Information about Net Sales and Profit (Loss) by Reportable Segment" on page 11 and 12 for the details of reconciliations of segment income during the period.

#### **Beauty Care**

The Beauty Care segment consists of the flagship brands POLA and ORBIS, the overseas brand Jurlique, and the brands under development THREE, DECENCIA and FUJIMI.

POLA is working to further improve the value of its brand and build a medium- to long-term customer base by launching highly functional products mainly in the field of anti-aging and skin-brightening. In the domestic business, we are working to establish brand experience (the One POLA model) to promote the transition from new customer acquisition to high lifetime value. Elsewhere, expansion of the POLA Premium Pass, a membership program launched in 2023 covering all sales channels, has seen customers start to move between sales channels. Sales of the new WHITE SHOT FACIAL SERUM, the renewed B.A LIGHT SELECTOR, and aesthetic treatment performed strongly, however, with a drop in store and customer numbers in consignment sales channels, results in the domestic business as a whole fell short of the previous year. In the overseas business, we are working to drive a recovery in business in the post-pandemic world and to expand customer contact points for establishing a brand presence in China, a top priority market. However, due to the econmic slowdown in some areas of Asia centered by China, the overall performance of overseas business fell below that of the previous year. As a result, POLA brand net sales and operating income decreased year on year.

ORBIS strives to regrow into a highly profitable business by enhancing its presence through creation of brand differentiation, improving customer loyalty, and increasing users of skincare products, with a focus on the ORBIS U anti-aging skincare series for improving wrinkles and brightening skin. In the domestic business, we are working to achieve steady growth in its skincare-centered direct selling business, build a robust profit base, and increase net sales in new fields by entering untapped markets. In the direct selling channel, where we are building an increasingly stable customer base, strong sales from our main product ORBIS U series and the new ADVANCED BRIGHTENING SERUM resulted in both the number of customers and customer unit price exceeding those of the previous year. The external channels, which we have positioned as a new growth driver and are proactively developing, have increased repeat customers and continue to grow sales. In the overseas business, to accelerate growth and return to profitability in China, our priority market, we are continuing to strengthen investments aimed at expanding customer contact points and raising brand recognition. While according to the impact of the econmic slowdown in China, the overall performance of overseas business fell below that of the previous year. As a result of the above, ORBIS brand net sales and operating income exceeded those of the corresponding period of the previous year.

Jurlique continues to work toward business growth in the markets of Asia, mainly in Australia and in China. In Australia, the home country of the brand, thanks to the business recovery in the post-pandemic world and the favorable

reception of new products, double-digit growth from last year was achieved. In China, despite the impact of the economic slowdown, the performance exceeded that of the previous year, contributed by the growth primarily in Ecommerce channel. As a result of the above, Jurlique brand net sales exceeded that of the previous year, while operating losses remained at the same level by excluding the foreign exchange rate effects.

For brands under development, efforts are underway to regenerate THREE. While a customer approach highlighting essential oils and aromas that are the brand's differentiation helped to revitalize interest mainly among existing customers, new customer acquisition did not reach the previous year's level and results fell short of the previous year. DECENCIA continued to show a rise in customer numbers and results improved year on year. FUJIMI is working toward profitability by improving customer experience value, and results remained unchanged from the corresponding period of the previous year. In addition to the above, the withdrawal of two brands in the previous year meant that overall net sales for the brands under development decreased year on year. However, operating loss improved due to strict cost controls implemented for each brand.

As a result of the factors noted above, net sales—sales to external customers—were \(\frac{\pma}{39,552}\) million, down 3.4% year on year, and operating income was \(\frac{\pma}{3},575\) million, down 18.0% year on year.

#### Real Estate

The Real Estate segment concentrates on the leasing of office buildings in urban areas. Efforts are currently directed at sustaining and improving rental income and reducing vacancy rates by creating attractive office environments. Another area of emphasis is the residential properties rental business. This business highlights condominiums perfect for families with young children. During the three months of fiscal 2024, net sales and operating income fell below those of the corresponding period of the previous year mainly due to the withdrawal of some tenants and expenses incurred in conjunction with the completion of the "POLA aoyama building".

As a result of the above, net sales—sales to external customers—totaled \(\frac{4}{4}99\) million, down 3.7% year on year, and operating income was \(\frac{4}{5}2\) million, down 67.4% year on year.

#### Others

The Others segment is the building maintenance business.

The building maintenance business is mainly engaged in the operation and management of buildings. During the three months of fiscal 2024, both net sales and operating income increased year on year thanks to an increase in the number of contracts.

As a result of the above, net sales—sales to external customers—totaled \\$834 million, up 25.2% year on year, and operating income was \\$51 million, up 2,423.6% year on year.

# (2) Explanation of Consolidated Financial Position

As of March 31, 2024, total assets stood at ¥200,777 million, down 0.2%, or ¥430 million, from December 31, 2023. Factors related to this change included increases of ¥3,398 million in property, plant and equipment, ¥2,276 million in investments in securities, and ¥1,620 million in other under current assets associated with an increase in consumption taxes refund receivable, as well as decreases of ¥7,613 million in cash and deposits and ¥1,263 million in notes and accounts receivable – trade.

Total liabilities amounted to \(\frac{\pmathbf{436,428}}{36,428}\) million, up 11.0%, or \(\frac{\pmathbf{33,618}}{36,18}\) million, from December 31, 2023. Factors related to this change included an increase of \(\frac{\pmathbf{44}}{44}\) million in other under current liabilities associated with an increase in accounts payable – other, as well as decreases of \(\frac{\pmathbf{4387}}{387}\) million in provision for bonuses and \(\frac{\pmathbf{223}}{223}\) million in income taxes payable.

Net assets amounted to \\(\frac{\pmathbf{1}}{164,349}\) million, down 2.4%, or \\(\frac{\pmathbf{4}}{4},049\) million, from December 31, 2023. Factors related to this change included recording of \(\frac{\pmathbf{3}}{3},126\) million in profit attributable to owners of parent and \(\frac{\pmathbf{4}}{6},865\) million in dividends from retained earnings.

# (3) Explanation of Consolidated Performance Forecast and Other Predictive Information

The Group has made no revisions to the full-year consolidated performance forecast announced on February 14, 2024.

(Information for reference) Cumulative Results for Fiscal 2023

	(Millions of yen)					
	Three Months	Six Months	Nine Months	Full Year		
Net Sales	¥42,136	¥85,836	¥126,739	¥173,304		
Operating Income	4,549	8,966	11,913	16,080		
Ordinary Income	4,832	11,389	14,830	18,469		
Profit Attributable to Owners of Parent	¥2,743	¥7,404	¥9,284	¥9,665		

Quarterly Results for Fiscal 2023

		(Millions of yen)				
	First Quarter	Second Quarter	Third Quarter	Fourth Quarter		
Net Sales	¥42,136	¥43,700	¥40,902	¥45,564		
Operating Income	4,549	4,416	2,946	4,167		
Ordinary Income	4,832	6,557	3,440	3,639		
Profit Attributable to Owners of Parent	¥2,743	¥4,661	¥1,880	¥380		

# 2. Quarterly Consolidated Financial Statements

# (1) Consolidated Balance Sheets

		(Millions of yen)
	FY2023 December 31, 2023	FY2024 First Quarter March 31, 2024
Assets		
Current assets		
Cash and deposits	¥ 47,200	¥ 39,587
Notes and accounts receivable - trade	17,820	16,556
Short-term investments in securities	17,944	18,947
Merchandise and finished goods	12,198	12,665
Work in process	683	954
Raw materials and supplies	3,534	3,625
Other	8,388	10,008
Allowance for doubtful accounts	(72)	(73)
Total current assets	107,697	102,272
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	16,528	31,557
Land	14,247	14,252
Other, net	22,920	11,286
Total property, plant and equipment	53,696	57,095
Intangible assets		
Right of trademark	21	20
Software	11,813	11,656
Other	91	91
Total intangible assets	11,926	11,768
Investments and other assets		
Investments in securities	17,361	19,637
Deferred Tax Assets	6,264	5,617
Other	4,582	4,739
Allowance for doubtful accounts	(321)	(353)
Total investments and other assets	27,886	29,640
Total non-current assets	93,510	98,504
Total assets	¥201,207	¥200,777

		(Millions of yen)	
	FY2023 December 31, 2023	FY2024 First Quarter March 31, 2024	
Liabilities			
Current liabilities			
Notes and accounts payable – trade	¥ 2,751	¥ 2,712	
Current portion of long-term borrowings	12	12	
Income taxes payable	875	652	
Contract liabilities	5,226	5,456	
Provision for bonuses	1,807	1,419	
Other provisions	216	86	
Other	14,754	18,899	
Total current liabilities	25,644	29,238	
Non-current liabilities			
Long-term borrowings	46	43	
Other provisions	175	189	
Net defined benefit liability	811	591	
Asset retirement obligations	3,534	3,500	
Other	2,597	2,864	
Total non-current liabilities	7,165	7,189	
Total liabilities	32,809	36,428	
Net assets			
Shareholders' equity			
Common stock	10,000	10,000	
Capital surplus	81,025	81,026	
Retained earnings	80,907	77,168	
Treasury stock	(2,839)	(2,800)	
Total shareholders' equity	169,093	165,394	
Accumulated other comprehensive income			
Valuation difference on available-for-sale securities	229	232	
Foreign currency translation adjustments	(1,772)	(2,106)	
Remeasurements of defined benefit plans	255	261	
Total accumulated other comprehensive income	(1,287)	(1,612)	
Subscription rights to shares	243	236	
Non-controlling interests	348	331	
Total net assets	168,398	164,349	
Total liabilities and net assets	¥201,207	¥200,777	
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# (2) Consolidated Statements of Income and Consolidated Statements of Comprehensive Income

Consolidated Statements of Income

	Three Months Ended March 31			
	FY2023 (January 01, 2023– March 31, 2023)	FY2024 (January 01, 2024– March 31, 2024)		
Net sales	¥42,136	¥40,886		
Cost of sales	7,748	7,360		
Gross profit	34,387	33,525		
Selling, general and administrative expenses				
Sales commission	8,584	8,162		
Promotion expenses	2,553	2,688		
Advertising expenses	2,806	2,707		
Salaries, allowances and bonuses	4,880	5,005		
Provision for bonuses	934	811		
Other	10,078	10,792		
Total selling, general and administrative expenses	29,838	30,168		
Operating income	4,549	3,357		
Non-operating income				
Interest income	45	71		
Foreign exchange gains	247	1,220		
Other	92	130		
Total non-operating income	385	1,423		
Non-operating expenses				
Interest expense	24	29		
Commission expenses	58	56		
Other	20	19		
Total non-operating expenses	103	105		
Ordinary income	4,832	4,675		
Extraordinary losses	-			
Loss on disposal of non-current assets	116	15		
Loss on valuation of investment securities	102	93		
Loss on liquidation of business	399	_		
Other	2	3		
Total extraordinary losses	620	112		
Income before income taxes	4,211	4,562		
Income taxes – current	1,414	774		
Income taxes – deferred	40	652		
Total income taxes	1,454	1,426		
Net Income	2,757	3,135		
Profit attributable to non-controlling interests	13	9		
Profit attributable to owners of parent	¥ 2,743	¥ 3,126		
Tioni autioulable to owners of parent	+ 2,743	₹ 3,120		

# Consolidated Statements of Comprehensive Income

	Three Months Ended March 31		
	FY2023 (January 01, 2023– March 31, 2023)	FY2024 (January 01, 2024– March 31, 2024)	
Net Income	¥2,757	¥3,135	
Other comprehensive income			
Valuation difference on available-for-sale securities	56	2	
Foreign currency translation adjustments	(64)	(364)	
Remeasurements of defined benefit plans	(7)	6	
Total other comprehensive income	(15)	(355)	
Comprehensive income	2,741	2,780	
Comprehensive income attributable to owners of parent	2,724	2,800	
Comprehensive income attributable to non-controlling interests	¥17	¥(20)	

#### (3) Notes to Consolidated Financial Statements

## (Going Concern Assumptions)

None

#### (Significant Changes in Shareholders' Equity)

None

# (Changes in Accounting Policies that are difficult to distinguish from Changes in Accounting Estimates)

(Change in Depreciation Method for Tangible Fixed Assets)

The Company and its domestic consolidated subsidiaries have shifted from using the declining balance method, which was primarily used for the depreciation of tangible fixed assets (except for leased assets), to the straight-line method starting from the first quarter of the current fiscal year.

The establishment of the Technical Development Center (TDC) in 2024 and the launch of the medium-term management plan in the same year have led to the anticipation of stable and consistent production and sales in the future. Consequently, the straight-line method, which evenly distributes costs over the useful life, has been deemed a more suitable approach for conducting periodic profit and loss calculations.

As a result of this change, operating income, ordinary income, and income before income taxes for the first quarter of the current consolidated accounting period have increased by ¥148 million respectively compared with using the previous method.

# (Segment Information)

- I. First Quarter of Fiscal 2023 (January 01, 2023-March 31, 2023)
- 1. Information about Net Sales and Profit (Loss) by Reportable Segment

(Millions of yen) Amount Reportable Segments Shown on the Reconciliations Consolidated Others Subtotal (Note 1) (Note 2) Financial Beauty Care Real Estate Subtotal Statements (Note 3) Net Sales Sales to External ¥40,950 ¥518 ¥41,469 ¥666 ¥42,136 ¥42,136 Customers Intersegment Sales 43 113 157 307 464 ¥(464) or Transfers Total 40,994 631 41,626 974 42,600 (464)42,136 ¥4,359 ¥4,549 Segment Profit ¥161 ¥4,521 ¥2 ¥4,523 ¥26

Notes: 1. "Others" comprises business operations that are not categorized as reportable segments and includes the building maintenance business.

- 2. The segment profit reconciliation of \(\frac{\pmathbf{\text{26}}}{2321}\) million includes intersegment transaction eliminations of \(\frac{\pmathbf{\text{2}}}{2,347}\) million, and corporate expenses of \(\frac{\pmathbf{\text{4}}}{2,321}\)) million not allocated to each segment. Corporate expenses are primarily the Company's administrative expenses not allocated to reportable segments.
- 3. Segment profit is adjusted for operating income reported in the quarterly consolidated statements of income.
- Information about Impairment Loss of Non-current Assets and Goodwill by Reportable Segment (Significant Impairment Loss of Non-current Assets)
   None

(Significant Changes in Goodwill) None

- II. First Quarter of Fiscal 2024 (January 01, 2024–March 31, 2024)
- 1. Information about Net Sales and Profit (Loss) by Reportable Segment

(Millions of yen)

	Reportable Segments					Amount Shown	
	Beauty Care	Real Estate	Subtotal	Others (Note 1)	Subtotal	Reconciliations (Note 2)	on the Consolidated Financial Statements (Note 3)
Net Sales							
Sales to External Customers	¥39,552	¥499	¥40,051	¥834	¥40,886	_	¥40,886
Intersegment Sales or Transfers	56	110	167	411	579	¥(579)	
Total	39,609	610	40,219	1,246	41,465	(579)	40,886
Segment Profit	¥3,575	¥52	¥3,628	¥51	¥3,679	¥(322)	¥3,357

Notes: 1. "Others" comprises business operations that are not categorized as reportable segments and includes the building maintenance business.

- 2. The segment profit reconciliation of \(\pm\) (322) million includes intersegment transaction eliminations of \(\pm\)2,336 million, and corporate expenses of \(\pm\)(2,658)million not allocated to each segment. Corporate expenses are primarily the Company's administrative expenses not allocated to reportable segments.
- 3. Segment profit is adjusted for operating income reported in the quarterly consolidated statements of income.
- 2. Information about Impairment Loss of Non-current Assets and Goodwill by Reportable Segment (Significant Impairment Loss of Non-current Assets)

None

(Significant Changes in Goodwill)

None

3. Information about change in Reportable Segment

(Change in Depreciation Method for Tangible Fixed Assets)

As stated in "Changes in Accounting Policies which are difficult to distinguish from Changes in Accounting Estimates", the Company and its domestic consolidated subsidiaries have shifted from using the declining balance method, which was primarily used for the depreciation of tangible fixed assets (except for leased assets), to the straight-line method starting from the first quarter of the current fiscal year.

As a result of this change, segment profits for the first quarter of the current consolidated accounting period have increased by \\$138 million in Beauty Care, \\$10 million in Real Estate, and \\$0 million in Others respectively compared with using the previous method. Reconciliations to segment profit has decreased by \\$1 million.

# (Subsequent Events)

None